FORM 10-QSB

Quarterly Report Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

| For the Quarterly Period Ended: | Commission File Number |
| :---: | :---: |
| May 31, 1998 | $1-11038$ |

NORTHERN TECHNOLOGIES INTERNATIONAL CORPORATION
(Exact name of registrant as specified in its charter)

## Delaware

(State of Incorporation)

41-0857886
(I.R.S. Employer Identification Number)

6680 N. Highway 49, Lino Lakes, MN 55014
(Address of principal executive offices)
(612) 784-1250
(Registrant's telephone number)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.
YES [X] NO [ ]

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class
Common Stock, \$.02 par value

Outstanding as of July 7, 1998 4, 001, 230
"This document consists of eleven pages. One exhibit is being filed."

PART I - FINANCIAL INFORMATION
ITEM 1 - FINANCIAL STATEMENTS

NORTHERN TECHNOLOGIES INTERNATIONAL CORPORATION

BALANCE SHEETS (UNAUDITED)

|  | $\begin{gathered} \text { MAY 31, } \\ 1998 \end{gathered}$ |  | $\begin{gathered} \text { AUGUST 31, } \\ 1997 \end{gathered}$ |  | $\begin{gathered} \text { MAY } 31, \\ 1997 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |
| CURRENT ASSETS: |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 2,271,720 | \$ | 3,945,567 | \$ | 3,605,505 |
| Receivables: |  |  |  |  |  |  |
| Trade, less allowance for doubtful accounts of $\$ 26,000$, \$27,000, and \$29,000, respectively |  | 1,322,791 |  | 1,164,660 |  | 1,294,850 |
| Corporate joint ventures |  | 436,598 |  | 517,551 |  | 484,650 |
| Income tax receivable |  | 98,356 |  | -- |  | -- |
| Inventories |  | 823,300 |  | 841,618 |  | 573,536 |
| Prepaid expenses and other |  | 66,468 |  | 77,196 |  | 51,708 |
| Deferred income taxes |  | 240, 000 |  | 240,000 |  | 170,000 |
| Total current assets |  | 5,259,233 |  | 6,786,592 |  | 6,180,249 |
| PROPERTY AND EQUIPMENT, net |  | 979,191 |  | 962,328 |  | 977,666 |
| OTHER ASSETS: |  |  |  |  |  |  |
| Investments in corporate joint ventures |  | 2,409,352 |  | 2,291,600 |  | 2,145,571 |
| Investment in European holding company |  | 257,146 |  | 254, 639 |  | 254,375 |
| Investment in foreign company |  | 139,475 |  | 132,000 |  | 159,879 |

Deferred income taxes Other

90, 000 364,140

3, 013, 965
-----------
\$ 10, 171, 880
=====ニ=====

## LIABILITIES AND STOCKHOLDERS' EQUITY

CURRENT LIABILITIES:
Accounts payable
Income taxes
Accrued liabilities:
Payroll
Other
Total current liabilities
DEFERRED GROSS PROFIT
STOCKHOLDERS' EQUITY:
Preferred stock, no par value, authorized 10,000 shares, none issued
Common stock, \$.02 par value per share; authorized
10,000,000 shares; issued and outstanding 3.999,030,
4,202,508, and 4,206,308, respectively
Additional paid-in capital
Retained earnings
Cumulative foreign currency translation adjustments
Notes and related interest receivable from purchase of
common stock

| \$ | 191,728 | \$ | 162,477 | \$ | 118, 338 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 376,867 |  | 222,414 |
|  | 170,750 |  | 230, 951 |  | 141, 326 |
|  | 174,596 |  | 189,707 |  | 134,691 |
|  | 537, 074 |  | 960, 002 |  | 616,769 |
|  | 118,000 |  | 118,000 |  | 118, 000 |
|  | 79,981 |  | 84, 050 |  | 84,126 |
|  | 4,775,886 |  | 5,185,828 |  | 5,193,207 |
|  | 4,778,490 |  | 5,217,221 |  | 4,418,164 |
|  | (381, 275 ) |  | $(252,591)$ |  | $(128,579)$ |
|  | 9,253, 082 |  | 10,234,508 |  | 9,566,918 |
|  | $(129,807)$ |  | $(129,807)$ |  | $(129,807)$ |
|  | 9,123,275 |  | 10,104,701 |  | 9,437,111 |
| \$ | 9,778,349 |  | 11,182,703 |  | 10,171, 880 |

See notes to financial statements.

|  | THREE MONTHS ENDED MAY 31 |  |  |  | NINE MONTHS ENDEDMAY 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1998 |  | 1997 |  | 1998 |  | 1997 |
| SALES | \$ | 2,607,271 | \$ | 2,518,582 | \$ | 7,822,455 | \$ | 6,532,957 |
| COST OF GOODS SOLD |  | 1,268, 043 |  | 1,201,326 |  | 3,897, 220 |  | 3, 084, 004 |
| GROSS PROFIT |  | 1,339, 228 |  | 1,317,256 |  | 3,925, 235 |  | 3,448, 953 |
| OPERATING EXPENSES: |  |  |  |  |  |  |  |  |
| Selling |  | 317,926 |  | 241, 033 |  | 937,621 |  | 832,336 |
| General and administrative |  | 376,765 |  | 529,735 |  | 1,331,530 |  | 1,349,132 |
| Research, engineering, and technical support |  | 132,184 |  | 107,199 |  | 380,159 |  | 326,627 |
|  |  | 826,875 |  | 877,967 |  | 2,649,310 |  | 2,508, 095 |
| OPERATING INCOME |  | 512,353 |  | 439,289 |  | 1,275,925 |  | 940, 858 |
| JOINT VENTURES, EUROPEAN HOLDING COMPANY AND FOREIGN COMPANY: |  |  |  |  |  |  |  |  |
| Equity in income of corporate |  |  |  |  |  |  |  |  |
| Fees for technical assistance to corporate joint ventures |  | 477,085 |  | 573,841 |  | 1,315,385 |  | 1,555,212 |
| Corporate joint venture expense |  | $(145,754)$ |  | $(127,034)$ |  | $(446,027)$ |  | (379, 029 |
|  |  | 478,871 |  | 632,547 |  | 1,230,926 |  | 1,646, 011 |
| OTHER INCOME: |  |  |  |  |  |  |  |  |
| Interest income |  | 21,551 |  | 36,311 |  | 108,858 |  | 101,505 |
| Other income |  | -- |  | 113 |  | - - |  | 7,997 |
|  |  | 21,551 |  | 36,424 |  | 108,858 |  | 109,502 |
| INCOME BEFORE INCOME TAXES |  | 1,012,775 |  | 1,108,260 |  | 2,615,709 |  | 2,696,371 |
| INCOME TAXES |  | 320,000 |  | 375, 000 |  | 820,000 |  | 900, 000 |
| NET INCOME \$ |  | 692,775 | \$ | 733,260 |  | 1,795,709 |  | 1,796,371 |
| NET INCOME PER COMMON SHARE: |  |  |  |  |  |  |  |  |
| Basic | \$ | . 17 | \$ | . 17 | \$ | . 44 | \$ | . 43 |
| Diluted | \$ | . 17 | \$ | . 17 | \$ | . 43 | \$ | . 42 |
| WEIGHTED AVERAGE COMMON |  |  |  |  |  |  |  |  |
| SHARES OUTSTANDING: |  |  |  |  |  |  |  |  |
| Basic |  | 4, 041,299 |  | 4,206,308 |  | 4,126, 018 |  | 4,203,407 |
| Diluted |  | 4,111,299 |  | 4,274,164 |  | 4,181,344 |  | 4,266,742 |



See notes to financial statements.

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NOTES TO FINANCIAL STATEMENTS (UNAUDITED)
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1. INTERIM FINANCIAL INFORMATION

In the opinion of management, the accompanying unaudited financial statements contain all necessary adjustments, which are of a normal recurring nature, to present fairly the financial position of Northern Technologies International Corporation as of May 31, 1998 and 1997, the results of operations for the three and nine months ended May 31, 1998 and 1997, and the cash flows for the nine months ended May 31, 1998 and 1997, in conformity with generally accepted accounting principles.

Effective December 15, 1997, the Company adopted Statement of Financial Accounting Standards (SFAS) No. 128, EARNINGS PER SHARE. Net income per common share presented for the three and nine months ended May 31, 1997 have been restated for the adoption of SFAS No. 128. The effect of adopting SFAS No. 128 at December 15, 1997, on income per share for the three and nine months ended May 31, 1997 was not material.

These financial statements should be read in conjunction with the financial statements and related notes as of and for the year ended August 31, 1997 contained in the Company's filing on Form 10-KSB dated November 25, 1997 and with Management's Discussion and Analysis of Financial Condition and Results of Operations appearing on pages 7 through 9 of this quarterly report.
2. INVENTORIES

Inventories consist of the following:

|  | $\begin{gathered} \text { May 31, } \\ 1998 \end{gathered}$ |  | $\begin{gathered} \text { August 31, } \\ 1997 \end{gathered}$ |  | $\begin{gathered} \text { May 31, } \\ 1997 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Production materials | \$ | 315,348 | \$ | 276,631 | \$ | 142,395 |
| Work in process |  | 75,346 |  | 21,301 |  | 20,205 |
| Finished goods |  | 432,606 |  | 543,686 |  | 410,936 |
|  | \$ | 823,300 | \$ | 841,618 | \$ | 573,536 |

3. PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

## Land

Buildings and improvements
Machinery and equipment

[^0]| $\begin{gathered} \text { May 31, } \\ 1998 \end{gathered}$ | $\begin{gathered} \text { August 31, } \\ 1997 \end{gathered}$ | $\begin{gathered} \text { May 31, } \\ 1997 \end{gathered}$ |
| :---: | :---: | :---: |
| \$ 246,097 | \$ 246, 097 | \$ 246, 097 |
| 1,077,671 | 1,044,996 | 1,044,996 |
| 669,155 | 603,919 | 604,935 |
| 1,992,923 | 1,895,012 | 1,896,028 |
| 1, 013,732 | 932,684 | 918,362 |
| \$ 979,191 | \$ 962,328 | \$ 977,666 |

During the nine months ended May 31, 1998, the Company invested \$179,311 in foreign joint ventures. The Company has a $50 \%$ ownership interest in each entity. The entities had no significant operations prior to the Company's investment.
5. STOCKHOLDERS' EQUITY

During the nine months ended May 31, 1998, the Company purchased and retired 220,020 shares of common stock for $\$ 2,082,683$.

In November 1997, the Company declared a cash dividend of $\$ .15$ per share payable on December 15, 1997 to shareholders of record on December 1, 1997.

During the nine months ended May 31, 1998, stock options for the purchase of 16,542 shares of the Company's common stock were exercised at prices between $\$ 3.00$ and $\$ 6.13$ per share.
6. INCOME PER SHARE

Basic income per share is computed by dividing net income by the weighted average number of common shares outstanding. Diluted income per share assumes the exercise of stock options using the treasury stock method, if dilutive.

ITEM 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATION

## RESULTS OF OPERATIONS

GENERAL - The Company conducts all foreign transactions based on the U.S. dollar, except for its investments in foreign joint ventures and foreign company. The exchange rate differential relating to investments in foreign joint ventures and foreign company is accounted for under the requirements of SFAS No. 52.

SALES - Net sales increased by $\$ 88,689$ or $4 \%$ during the third quarter of 1998 as compared to the third quarter of 1997 . Net sales increased by $\$ 1,289,498$ or $20 \%$ during the nine months ended May 31, 1998 compared to the nine months ended May 31, 1997. These changes in sales are due to the volume of corrosion inhibiting products sold to existing or new customers. There has been no change in product pricing, introduction of new products, or entry into any particular new markets.

COST OF SALES - Cost of goods sold as a percentage of net sales for the third quarter of 1998 was $49 \%$ compared to $48 \%$ for the third quarter of 1997 . The cost of goods sold percentage of net sales was $50 \%$ and $47 \%$ for the nine months ended May 31, 1998 and 1997, respectively. Variations are due primarily to the mix of product sales.

OPERATING EXPENSES - As a percentage of net sales, total operating expenses decreased to $32 \%$ in the third quarter of fiscal 1998 from $35 \%$ in the third quarter of fiscal 1997. Operating expenses were $34 \%$ of net sales for the nine months ended May 31, 1998 and $38 \%$ for the nine months ended May 31, 1997.

Operating expense classification percentages of net sales were as follows:

|  | Three Months Ended | Nine Months Ended <br> May 31 |  |
| :--- | :---: | :---: | :---: | :---: |
|  | May 31 |  |  |

Selling expenses increased during the third quarter of fiscal 1998 as compared to the same period in fiscal 1997 due to increase in staff salaries and related expenses and travel. These same factors account for the increase in the selling expense for the nine months ended May 31, 1998 over the same period in fiscal 1997. Selling expenses as a percentage of net sales increased for the three months ended May 31, 1998 as compared to the same period in 1997 due to the increased level of net sales in fiscal 1998 not offsetting the effect of increased fiscal 1998 selling expenses. Selling expenses as a percentage of net sales decreased for the nine months ended May 31, 1998 as compared to the same period in fiscal 1997 due to the increased level of net sales in fiscal 1998 offsetting the effect of increased fiscal 1998 selling expenses.

General and administrative expenses decreased during the third quarter of fiscal 1998 as compared to the same period in fiscal 1997 due to decreases in professional fees and various other expenses. These same factors account for the decrease in the general and administrative expenses for the nine months ended May 31, 1998 over the same period in fiscal 1997. General and administrative expenses as a percentage of net sales decreased for the three and nine months ended May 31, 1998, as compared to the same period in 1997 due to the increased level of net sales in fiscal 1998 and the decrease in fiscal 1998 general and administrative expenses.

Research, engineering, and technical support expenses increased during the third quarter of fiscal 1998 as compared to the same period in fiscal 1997 due primarily to increases in staff salaries and travel. These same factors account for the increase in research, engineering, and technical support expenses for the nine months ended May 31, 1998 over the same period in fiscal 1997. Such expenses, as a percentage of sales were largely unchanged for the three and nine month periods ended May 31, 1998 as compared to fiscal 1997 periods.

JOINT VENTURES, EUROPEAN HOLDING COMPANY, AND FOREIGN COMPANY - Net earnings from corporate joint ventures, European holding company, and foreign company were \$478,871 and \$1,230,926 for the three and nine months ended May 31, 1998, respectively, compared to $\$ 632,547$ and $\$ 1,646,011$ for the three and the nine months ended May 31, 1997. This net decrease is due to the strengthening of the U.S. dollar when compared to the local currencies of the Company's corporate joint ventures and decreased sales volume at certain of the Company's joint ventures located in the Pacific Rim.

INCOME TAXES - Income tax expense for the three and nine months ended May 31, 1998 and 1997 was calculated based on management's estimate of the Company's annual effective income tax rate. The Company's effective income tax rate for fiscal 1998 and 1997 is lower than the statutory rate primarily due to the Company's equity in income of corporate joint ventures, European holding company, and foreign company being recognized based on after tax earnings of these entities. To the extent joint venture's undistributed earnings are distributed to the Company, it does not result in any material additional income tax liability after the application of foreign tax credits.

## LIQUIDITY AND CAPITAL RESOURCES

At May 31, 1998, the Company's working capital was $\$ 4,722,159$, including \$2,271,720 in cash and cash equivalents, compared to working capital of $\$ 5,826,590$ and $\$ 5,563,480$ as of August 31,1997 and May 31, 1997, respectively.

Net cash provided from operations has been sufficient to meet liquidity requirements, capital expenditures, research and development cost, and expansion of operations of the Company's joint ventures. Cash flows from operations for the nine months ended May 31, 1998 and 1997 was $\$ 1,281,878$ and $\$ 1,145,557$, respectively. The net cash flow from operations for the nine months ended May 31, 1998 and 1997 resulted principally from net income and joint venture dividends offset by equity income of joint ventures, increased trade receivables, and payment of income taxes.

Net cash used in investing activities for the nine months ended May 31, 1998 was $\$ 307,274$ which resulted from investments in joint ventures, additions to property and an increase in other assets. Net cash used in investing activities for the nine months ended May 31, 1997 was $\$ 745,467$ which resulted from investments in joint ventures and European holding company, additions to property, and an increase in other assets.

Net cash used in financing activities for the nine months ended May 31, 1998 resulted from the payment of dividends to stockholders of $\$ 621,798$ and the repurchase of common stock of $\$ 2,082,683$ offset by proceeds of $\$ 56,030$ from the exercise of stock options. Net cash used in financing activities for the nine months ended May 31, 1997 was $\$ 502,105$ which resulted from the payment of dividends to stockholders of $\$ 504,733$ and the repurchase of common stock of $\$ 24,600$ offset by proceeds from the exercise of stock options of $\$ 27,228$.

The Company expects to meet future liquidity requirements with its existing cash and cash equivalents and from cash flows of future operating earnings and distributions of earnings and technical assistance fees from the corporate joint venture investments.

The Company has no long-term debt and no material lease commitments at May 31, 1998.

The Company has no postretirement benefit plan and does not anticipate establishing any postretirement benefit program.

In June 1997, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards (SFAS) No. 130, REPORTING COMPREHENSIVE INCOME, which establishes standards for reporting and display of comprehensive income and its components in a full set of general purpose financial statements. The Company will be required to adopt SFAS No. 130 in fiscal 1999.

In June 1997, the FASB also issued SFAS No. 131, DISCLOSURES ABOUT SEGMENTS OF AN ENTERPRISE AND RELATED INFORMATION. SFAS No. 131 redefines how operating segments are determined and requires disclosures of certain financial and descriptive information about a company's operating segments. The Company anticipates the adoption of SFAS No. 131 will result in the Company continuing to operate in one segment. The Company will be required to adopt SFAS No. 131 in fiscal 1999.

PART II - OTHER INFORMATION
ITEM 1 - LEGAL PROCEEDINGS
None
ITEM 2 - CHANGES IN SECURITIES

None

ITEM 3 - DEFAULTS UPON SENIOR SECURITIES
None
ITEM 4 - SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
None
ITEM 5 - OTHER INFORMATION

None

ITEM 6 - EXHIBITS AND REPORTS ON FORM 8-K
27 Financial Data Schedule

Pursuant to the requirements of the Securities and Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NORTHERN TECHNOLOGIES INTERNATIONAL CORPORATION

## /s/ Loren M. Ehrmanntraut

Loren M. Ehrmanntraut
Chief Financial Officer and Corporate Secretary
9-MOSAUG-31-1998
SEP-01-1997
MAY-31-1998
2,271,720
0
1,785,389
26, 000
823, 300
5,259,233
$1,992,923$
1, 013, $732^{1,}$
9,778,349
537, 074
0

$$
\begin{gathered}
0 \\
79,981 \\
9,043,294
\end{gathered}
$$

9,778,349

$$
\begin{gathered}
7,822,455^{7,822,455} 3,897,220 \\
3,897,220 \\
0 \\
(1,000) \\
0 \\
2,615,709 \\
820,000 \\
1,795,709
\end{gathered}
$$

1,795,709
.44
.43


[^0]:    Less accumulated depreciation

