FORM 10-QSB

Quarterly Report Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

| For the Quarterly Period Ended: | Commission File Number |
| :---: | :---: |
| February 28,1998 | $1-11038$ |

NORTHERN TECHNOLOGIES INTERNATIONAL CORPORATION
(Exact name of registrant as specified in its charter)

Delaware
(State of Incorporation)

$$
41-0857886
$$

(I.R.S. Employer Identification Number)

6680 N. Highway 49, Lino Lakes, MN 55014
(Address of principal executive offices)
(612) 784-1250
(Registrant's telephone number)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.
YES _X_ NO

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class
Common Stock, \$.02 par value

Outstanding as of March 31, 1998 4,028,290
"This document consists of twelve pages. One exhibit is being filed."

PART I - FINANCIAL INFORMATION
ITEM 1 - FINANCIAL STATEMENTS
NORTHERN TECHNOLOGIES INTERNATIONAL CORPORATION
BALANCE SHEETS (UNAUDITED)
$\qquad$

FEBRUARY 28, 1998

AUGUST 31, 1997
\$ 3, 052,595
\$ 2,732,485

1,470,136
399, 715
885,302
119,737
240, 000
5,847,375
996,964

2,172,663
264,430
136,302
130, 000
603, 952

1,164,660
517,551 841, 618
77,196 240, 000
$6,786,592$ 962,328

2,291,600
254,639 132, 000 130, 000 625,544
$1,909,280$
254,375
1,253,666
449, 770
556,733
67,418
170,000
5,550,182
1,001,496

159, 879
90, 000
364,140

| 3,307,347 | 3,433,783 | 2,777,674 |
| :---: | :---: | :---: |
| \$ 10, 151, 686 | \$ 11, 182, 703 | \$ 9,329,352 |

## LIABILITIES AND STOCKHOLDERS' EQUITY

## CURRENT LIABILITIES

Accounts payable
Income taxes
Accrued liabilities:
Payroll
Other

## Total current liabilities

DEFERRED GROSS PROFIT

STOCKHOLDERS' EQUITY:
Preferred stock, no par value, authorized 10,000 shares, none issued Common stock, \$.02 par value per share; authorized 10,000,000 shares; issued and outstanding 4,128,290, 4,202,508, and 4,206,308, respectively
Additional paid-in capital
Retained earnings
Cumulative foreign currency translation adjustments

Notes and related interest receivable from purchase of common stock

Total stockholders' equity
\$
106,368
18,522

114,500
186,279
--------
425,669

118,000

82,566
5, 031, 368
4,990, 203
$(366,313)$

9,737, 824
$(129,807$
----------
9,608, 017
\$ 10, 151, 686
============
\$ 162,477
376, 867
230,951
189,707
960, 002
118,000

84, 050
5,185,828
5, 217, 221
$(252,591)$
$10,234,508$
$(129,807)$
$10,104,701$
$\$ 11,182,703$
$===========$
\$ 201,515
106,579

73,197
134, 761
516, 052
109, 000

84, 126
5,193,207
3,684,904
$(128,130)$

8,834,107
$(129,807)$
8,704,300
\$ 9,329,352
===========

SALES
COST OF GOODS SOLD

GROSS PROFIT
OPERATING EXPENSES：
Selling
General and administrative
Research，engineering，and technical support

OPERATING INCOME
JOINT VENTURES，EUROPEAN HOLDING COMPANY AND FOREIGN COMPANY： Equity in income of corporate joint ventures，European holding company，and foreign company
Fees for technical assistance to corporate joint ventures
Corporate joint venture expense

OTHER INCOME：
Interest income Other income

INCOME BEFORE INCOME TAXES
INCOME TAXES

NET INCOME

NET INCOME PER COMMON SHARE：
Basic
Diluted

WEIGHTED AVERAGE COMMON SHARES ASSUMED OUTSTANDING：
Basic
Diluted

See notes to financial statements．

| three months ended |  |
| :---: | :---: |
| FEBRUARY 28， 1998 | FEBRUARY 28 1997 |
| \＄2，532，443 | \＄2，092，961 |
| 1，241，662 | 969，976 |
| 1，290，781 | 1，122，985 |
| 346，960 | 322，882 |
| 430，364 | 352，954 |
| 135，847 | 119，396 |
| 913，171 | 795，232 |
| 377，610 | 327，753 |


| 99,883 | 129,399 |
| :---: | :---: |
| 371,479 | 469,432 |
| $(114,635)$ | $(130,994)$ |
| ----------- | 467,837 |


| 54，591 | 57，472 |
| :---: | :---: |
| －－ | 3，727 |
| 54，591 | 61，199 |


| $\begin{gathered} \text { FEBRUARY 28, } \\ 1998 \end{gathered}$ | $\begin{gathered} \text { FEBRUARY 28, } \\ 1997 \end{gathered}$ |
| :---: | :---: |
| \＄5，215，184 | \＄4，014，375 |
| 2，629，177 | 1，882，678 |
| 2，586，007 | 2，131，697 |
| 619，695 | 591，303 |
| 954，765 | 819，397 |
| 247，975 | 219，428 |
| 1，822，435 | 1，630，128 |
| 763，572 | 501， 569 |
| 214， 028 | 284， 088 |
| 838，300 | 981，371 |
| $(300,273)$ | （251， 995 ） |
| 752，055 | 1，013，464 |


| 87，307 | 65，194 |
| :---: | :---: |
| －－ | 7，884 |
| 87，307 | 73，078 |


| $1,602,934$ | $1,588,111$ |
| ---: | ---: |
| 500,000 | 525,000 |
| ------------------- |  |

\＄1，102， 934 \＄1，063， 111
\＄541，789
＝＝＝＝＝＝＝＝＝＝

| $\$$ | .13 | $\$$ |
| :--- | :--- | :--- |
| $==========$ | ＝＝＝＝＝＝＝＝＝＝ |  |
| \＄ | .13 | \＄ |
| ＝＝＝＝＝＝＝＝＝＝＝ | ＝＝＝＝＝＝＝＝＝＝ |  |


| $\$$ | .26 |
| :--- | ---: |
| $==========$ |  |
| $\$$ | .26 |


| $\$$ | .25 |
| :--- | ---: |
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| \＄ | .25 |
| ＝＝＝＝＝＝＝＝＝＝ |  |

$\begin{array}{rr}4,143,451 \\ ========= & \begin{array}{r}4,206,241 \\ 4,219,147 \\ \text {＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝} \\ \text {＝＝＝＝＝＝＝＝＝＝＝}\end{array}\end{array}$

4，169，
$=========-$
$4,252,088$
＝＝＝＝＝＝＝＝＝＝＝

4，201， 925
＝＝＝＝＝＝＝＝＝＝＝
4，262，998
， 194
，－－－
$1,588,111$
－
＝ニニニニニニニニニニ

CASH FLOWS FROM OPERATING ACTIVITIES:
Net income
Adjustments to reconcile net income to net cash provided by operating activities:
Depreciation
Equity income of joint ventures
Dividends received from joint ventures
Change in current assets and liabilities:
Receivables:
Trade
Joint ventures
Inventories
Prepaid expenses and other
Accounts payable
Income taxes
Accrued liabilities
Total adjustments
Net cash provided by operating activities
CASH FLOWS FROM INVESTING ACTIVITIES:
Investment in European holding company
Investments in joint ventures
Additions to property
Increase in other assets
Net cash used in investing activities
CASH FLOWS FROM FINANCING ACTIVITIES:
Proceeds from exercise of stock options
Repurchase of common stock
Dividends paid
Net cash used in financing activities

NET DECREASE IN CASH AND CASH EQUIVALENTS
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD

CASH AND CASH EQUIVALENTS AT END OF PERIOD

SIX MONTHS ENDED

| $\begin{gathered} \text { FEBRUARY 28, } \\ 1998 \end{gathered}$ | $\begin{gathered} \text { FEBRUARY 28, } \\ 1997 \end{gathered}$ |
| :---: | :---: |
| \$ 1,102,934 | \$ 1,063,111 |
| 59,400 | 57,450 |
| ( 214,028 ) | (284, 088 ) |
| 284,461 | 39,555 |
| $(305,476)$ | $(125,691)$ |
| 117,836 | 74,807 |
| $(43,684)$ | 27,479 |
| 1, 051 | 61,186 |
| $(56,109)$ | 46,656 |
| $(358,345)$ | $(357,121)$ |
| $(119,879)$ | $(66,592)$ |
| $(634,773)$ | $(526,359)$ |
| 468,161 | 536,752 |
| -- | $(254,375)$ |
| $(79,311)$ | $(107,067)$ |
| $(94,036)$ | $(78,130)$ |
| $(22,000)$ | (250, 000) |
| $(195,347)$ | $(689,572)$ |
| 51,497 | 27,228 |
| $(915,595)$ | $(24,600)$ |
| $(621,798)$ | $(504,733)$ |
| $(1,485,896)$ | $(502,105)$ |
| $(1,213,082)$ | $(654,925)$ |
| 3,945,567 | 3,707,520 |
| \$ 2, 732,485 | \$ 3, 052,595 |

See notes to financial statements.

In the opinion of management, the accompanying unaudited financial statements contain all necessary adjustments, which are of a normal recurring nature, to present fairly the financial position of Northern Technologies International Corporation as of February 28, 1998 and 1997, the results of operations for the three and six months ended February 28, 1998 and 1997, and the cash flows for the six months ended February 28, 1998 and 1997, in conformity with generally accepted accounting principles.

Effective December 15, 1997, the Company adopted Statement of Financial Accounting Standards (SFAS) No. 128, EARNINGS PER SHARE. Net income per common share presented for the three and six months ended February 28, 1997 have been restated for the adoption of SFAS No. 128. The effect of adopting SFAS No. 128 at December 15, 1997, on income per share for the three and six months ended February 28, 1997 was not material.

These financial statements should be read in conjunction with the financial statements and related notes as of and for the year ended August 31, 1997 contained in the Company's filing on Form 10-KSB dated November 25, 1997 and with Management's Discussion and Analysis of Financial Condition and Results of Operations appearing on pages 7 through 9 of this quarterly report.
2. INVENTORIES

Inventories consist of the following:

|  | $\begin{gathered} \text { February 28, } \\ 1998 \end{gathered}$ |  | $\begin{gathered} \text { August } 31 \text {, } \\ 1997 \end{gathered}$ |  | $\begin{gathered} \text { February 28, } \\ 1997 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Production materials | \$ | 419,147 | \$ | 276,631 | \$ | 130,276 |
| Work in process |  | 219,800 |  | 21,301 |  | 31,177 |
| Finished goods |  | 246,355 |  | 543,686 |  | 395,280 |
|  | \$ | 885,302 | \$ | 841,618 | \$ | 556,733 |

## 3. PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

|  | $\begin{gathered} \text { February } 28, \\ 1998 \end{gathered}$ |  | $\begin{gathered} \text { August } 31 \text {, } \\ 1997 \end{gathered}$ |  | $\begin{gathered} \text { February } 28, \\ 1997 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Land | \$ | 246,097 | \$ | 246,097 | \$ | 246,097 |
| Buildings and improvements |  | 1,077,670 |  | 1,044,996 |  | 1,044,996 |
| Machinery and equipment |  | 657,229 |  | 603,919 |  | 600, 040 |
|  |  | 1,980,996 |  | 1,895,012 |  | 1,891,133 |
| Less accumulated depreciation |  | 984, 032 |  | 932,684 |  | 889,637 |
|  | \$ | 996,964 | \$ | 962,328 | \$ | 1,001,496 |

4. INVESTMENTS IN CORPORATE JOINT VENTURES

During the six months ended February 28, 1998, the Company invested $\$ 79,311$ in foreign joint ventures. The Company has a $50 \%$ ownership interest in each entity. The entities had no significant operations prior to the Company's investment.
5. STOCKHOLDERS' EQUITY

During the six months ended February 28, 1998, the Company purchased and retired 90,020 shares of common stock for $\$ 915,595$.

In November 1997, the Company declared a cash dividend of $\$ .15$ per share payable on December 15, 1997 to shareholders of record on December 1, 1997.

During the six months ended February 28, 1998, stock options for the purchase of 15,802 shares of the Company's common stock were exercised at prices between $\$ 3.00$ and $\$ 6.13$ per share.
6. INCOME PER SHARE

Basic income per share is computed by dividing net income by the weighted average number of common shares outstanding. Diluted income per share assumes the exercise of stock options using the treasury stock method, if dilutive.
7. SUBSEQUENT EVENT

During March 1998, the Company acquired 100,000 shares of its common stock for \$912,500.

ITEM 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION
AND RESULTS OF OPERATION

RESULTS OF OPERATIONS
GENERAL - The Company conducts all foreign transactions based on the U.S. dollar, except for its investments in foreign joint ventures and foreign company. The exchange rate differential relating to investments in foreign joint ventures and foreign company is accounted for under the requirements of SFAS No. 52.

SALES - Net sales increased by $\$ 439,482$ or $21 \%$ during the second quarter of 1998 from those of the second quarter of 1997. Net sales increased by $\$ 1,200,809$ or $30 \%$ during the six months ended February 28,1998 compared to the six months ended February 28, 1997. These changes in sales are due to the volume of corrosion inhibiting products sold to existing or new customers. There has been no change in product pricing, introduction of new products, or entry into any particular new markets.

COST OF SALES - Cost of goods sold as a percentage of net sales for the second quarter of 1998 was $49 \%$ compared to $46 \%$ for the second quarter of 1997 . The cost of goods sold percentage of net sales was $50 \%$ and $47 \%$ for the six months ended February 28, 1998 and 1997, respectively. Variations are due primarily to the mix of product sales.

OPERATING EXPENSES - As a percentage of net sales, total operating expenses decreased to $36 \%$ in the second quarter of fiscal 1998 from $38 \%$ in the second quarter of fiscal 1997. Operating expenses were $35 \%$ of net sales for the six months ended February 28, 1998 and $41 \%$ for the six months ended February 28, 1997.

Operating expense classification percentages of net sales were as follows:

|  | Three Months Ended |  | Six Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | February 28, 1998 | $\begin{gathered} \text { February 28, } \\ 1997 \end{gathered}$ | $\begin{gathered} \text { February } 28 \\ 1998 \end{gathered}$ | $\begin{gathered} \text { February 28, } \\ 1997 \end{gathered}$ |
| Selling expense | 14\% | 15\% | 12\% | 15\% |
| General and administrative | 17 | 17 | 18 | 20 |
| Research, engineering, and technical support | 5 | 6 | 5 | 6 |

Selling expenses increased during the second quarter of fiscal 1998 as compared to the same period in fiscal 1997 due to increase in staff salaries and distributor commissions. These same factors account for the increase in the selling expense for the six months ended February 28, 1998 over the same period in fiscal 1997. Selling expenses as a percentage of net sales decreased for the quarter and six months ended February 28, 1998 as compared to the same periods in fiscal 1997 due to the increased level of net sales in fiscal 1998 offsetting the effect of increased fiscal 1998 selling expenses.

General and administrative expenses increased during the second quarter of fiscal 1998 as compared to the same period in fiscal 1997 due to increases in salary expense, insurance expense, and travel expense. These same factors account for the increase in the general and administrative expenses for the six months ended February 28, 1998 over the same period in fiscal 1997. General and administrative expenses as a
percentage of net sales were $17 \%$ for the quarters ended February 28, 1998 and 1997. General and administrative expenses as a percentage of net sales decreased for the six months ended February 28, 1998, as compared to the same period in 1997 due to the increased level of net sales in fiscal 1998 offsetting the effect of increased fiscal 1998 general and administrative expenses.

Research, engineering, and technical support expenses increased during the second quarter of fiscal 1998 as compared to the same period in fiscal 1997 due primarily to increases in staff salaries and travel. These same factors account for the increase in research, engineering, and technical support expenses for the six months ended February 28, 1998 over the same period in fiscal 1997. Such expenses, as a percentage of sales were largely unchanged for the three and six month periods ended February 28, 1998 as compared to fiscal 1997 periods.

JOINT VENTURES, EUROPEAN HOLDING COMPANY, AND FOREIGN COMPANY - Net earnings from corporate joint ventures, European holding company, and foreign company were $\$ 356,727$ and $\$ 752,055$ for the three and six months ended February 28, 1998, respectively, compared to $\$ 467,837$ and $\$ 1,013,464$ for the three and the six months ended February 28, 1997. This net decrease is due to the strengthening of the U.S. dollar when compared to the local currencies of the Company's corporate joint ventures and decreased sales volume at certain of the Company's joint ventures located in the Pacific Rim.

INCOME TAXES - Income tax expense for the three and six months ended February 28, 1998 and 1997 was calculated based on management's estimate of the Company's annual effective income tax rate. The Company's effective income tax rate for fiscal 1998 and 1997 is lower than the statutory rate primarily due to the Company's equity in income of corporate joint ventures, European holding company, and foreign company being recognized based on after tax earnings of these entities. To the extent joint venture's undistributed earnings are distributed to the Company, it does not result in any material additional income tax liability after the application of foreign tax credits.

## LIQUIDITY AND CAPITAL RESOURCES

At February 28, 1998, the Company's working capital was $\$ 5,421,706$, including $\$ 2,732,485$ in cash and cash equivalents, compared to working capital of $\$ 5,826,590$ and $\$ 5,034,130$ as of August 31, 1997 and February 28, 1997, respectively.

Net cash provided from operations has been sufficient to meet liquidity requirements, capital expenditures, research and development cost, and expansion of operations of the Company's joint ventures. Cash flows from operations for the six months ended February 28, 1998 and 1997 was $\$ 468,161$ and $\$ 536,752$, respectively. The net cash flow from operations for the six months ended February 28, 1998 and 1997 resulted principally from net income and joint venture dividends offset by equity income of joint ventures, increased trade receivables, and payments on income tax liabilities.

Net cash used in investing activities for the six months ended February 28, 1998 was $\$ 195,347$ which resulted from investments in joint ventures, additions to property and other assets. Net cash used in investing activities for the six months ended February 28, 1997 was $\$ 689,572$ which resulted from investments in joint ventures and European holding company, additions to property, and other assets.

Net cash used in financing activities for the six months ended February 28, 1998 resulted from the payment of dividends to stockholders of $\$ 621,798$ and the repurchase of common stock of $\$ 915,595$ offset by proceeds of $\$ 51,497$ from the exercise of stock options. Net cash used in financing activities for the six months ended February 28, 1997 was $\$ 502,105$ which resulted from the payment of dividends
to stockholders of $\$ 504,733$ and the repurchase of common stock of $\$ 24,600$ offset by proceeds from the exercise of stock options of $\$ 27,228$.

The Company expects to meet future liquidity requirements with its existing cash and cash equivalents and from cash flows of future operating earnings and distributions of earnings and technical assistance fees from the corporate joint venture investments.

The Company has no long-term debt and no material lease commitments at February 28, 1998.

The Company has no postretirement benefit plan and does not anticipate establishing any postretirement benefit program.

RECENTLY ISSUED ACCOUNTING STANDARD
In June 1997, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards (SFAS) No. 130, REPORTING COMPREHENSIVE INCOME, which establishes standards for reporting and display of comprehensive income and its components in a full set of general purpose financial statements. The Company will be required to adopt SFAS No. 130 in fiscal 1999.

In June 1997, the FASB also issued SFAS No. 131, DISCLOSURES ABOUT SEGMENTS OF AN ENTERPRISE AND RELATED INFORMATION. SFAS No. 131 redefines how operating segments are determined and requires disclosures of certain financial and descriptive information about a company's operating segments. The Company anticipates the adoption of SFAS No. 131 will result in the Company continuing to operate in one segment. The Company will be required to adopt SFAS No. 131 in fiscal 1999.

PART II - OTHER INFORMATION
ITEM 1 - LEGAL PROCEEDINGS
None
ITEM 2 - CHANGES IN SECURITIES

None
ITEM 3 - DEFAULTS UPON SENIOR SECURITIES

None
ITEM 4 - SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
The Annual Meeting of Stockholders of the Company (Annual Meeting) was held on February 20, 1998. The following matters were voted on and approved by the Company's stockholders at the Annual Meeting. The tabulation of votes with respect to each of the following matters voted on at the Annual Meeting is set forth as follows:

1. ELECTION OF DIRECTORS:

|  | For | Against | Abstain |
| :--- | ---: | ---: | ---: |
| Sidney Dworkin | $3,646,282$ |  |  |
| Vincent J. Graziano | $3,647,400$ | 1,568 | 2,760 |
| Gerhard Hahn | $3,647,400$ | 450 | 2,760 |
| Dr. Donald A. Kubik | $3,647,400$ | 450 | 2,760 |
| Richard G. Lareau | $3,646,800$ | 450 | 2,760 |
| Philip M. Lynch | $3,647,200$ | 1,050 | 2,760 |
| Haruhiko Rikuta | $3,647,400$ | 650 | 2,760 |
| Dr. Milan R. Vukcevich | $3,647,400$ | 450 | 2,760 |

2. APPOINTMENT OF DELOITTE \& TOUCHE LLP AS INDEPENDENT AUDITORS.

The appointment of Deloitte \& Touche LLP as independent auditors of the Company for the fiscal year ending August 31, 1998 was ratified. Total votes cast:

| For | $3,641,160$ |
| :--- | ---: |
| Against | 2,400 |
| Abstain | 7,050 |

## ITEM 5 - OTHER INFORMATION

None
ITEM 6 - EXHIBITS AND REPORTS ON FORM 8-K
27 Financial Data Schedule

Pursuant to the requirements of the Securities and Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NORTHERN TECHNOLOGIES INTERNATIONAL CORPORATION

April 13, 1998
/s/ Donald A. Kubik Donald A. Kubik
Treasurer

6-MOS
AUG-31-1998
SEP-01-1997
FEB-28-1998 2,732,485
0
1,495,136
25, 000
885,302
5, 847, 375
1,980,996
984, 032
10,151, 686
425,669
0
0
0
82,566
9,525,451
$10,151,686$
5, 215, 184
$2,629,177$
2,629, 177
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1,602,934
500, 000
1,102,934

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1,102,934
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